

## Board of Directors, Corporate Auditors and Operating Officers



Front row:	<i>President and Representative Director</i> <b>Takeo Fukui</b>	<i>Executive Vice President and Representative Director</i> <b>Satoshi Aoki</b>
Back row:	<i>Senior Managing and Representative Directors</i>	
	<b>Koichi Kondo</b>	<b>Satoshi Toshida</b>
	<b>Satoshi Dobashi</b>	<b>Minoru Harada</b>
	<b>Motoatsu Shiraishi</b>	<b>Atsuyoshi Hyogo</b>
	<b>Koki Hirashima</b>	<b>Mikio Yoshimi</b>

### Directors

	<Name>	<Area of Responsibility or Principal Occupations>
President and Representative Director	<b>Takeo Fukui</b>	
Executive Vice President and Representative Director	<b>Satoshi Aoki</b>	
Senior Managing and Representative Director	<b>Minoru Harada</b>	Chief Operating Officer for Motorcycle Operations Purchasing Operations Support
Senior Managing and Representative Director	<b>Motoatsu Shiraishi</b>	General Supervisor, Quality President and Director of Honda R&D Co., Ltd.
Senior Managing and Representative Director	<b>Satoshi Dobashi</b>	Chief Operating Officer for Regional Sales Operations (Japan)
Senior Managing and Representative Director	<b>Atsuyoshi Hyogo</b>	Chief Operating Officer for Regional Operations (China) President of Honda Motor (China) Investment Corporation, Limited
Senior Managing and Representative Director	<b>Satoshi Toshida</b>	Chief Operating Officer for Power Product Operations
Senior Managing and Representative Director	<b>Koki Hirashima</b>	Chief Operating Officer for Production Operations Risk Management Officer General Supervisor, Information Systems
Senior Managing and Representative Director	<b>Koichi Kondo</b>	Chief Operating Officer for Regional Operations (North America) President and Director of Honda North America, Inc. President and Director of American Honda Motor Co., Inc.
Senior Managing and Representative Director	<b>Mikio Yoshimi</b>	Chief Operating Officer for Business Support Operations Chief Officer of Driving Safety Promotion Center Compliance Officer Government & Industrial Affairs

## Board of Directors, Corporate Auditors and Operating Officers

	<Name>	<Area of Responsibility or Principal Occupations>
Managing Director	<b>Toru Onda</b>	Chief Operating Officer for Purchasing Operations
Managing Director	<b>Akira Takano</b>	Chief Operating Officer for Customer Service Operations
Managing Director	<b>Shigeru Takagi</b>	Chief Operating Officer for Regional Operations (Europe, the Middle & Near East and Africa) President and Director of Honda Motor Europe Limited
Managing Director	<b>Hiroshi Kuroda</b>	Chief Operating Officer for Automobile Operations
Managing Director	<b>Tetsuo Iwamura</b>	Chief Operating Officer for Regional Operations (Latin America) President and Director of Honda South America Ltda. President and Director of Moto Honda da Amazonia Ltda. President and Director of Honda Automoveis do Brasil Ltda.
Managing Director	<b>Tatsuhiko Oyama</b>	Chief Operating Officer for Regional Operations (Asia & Oceania) President and Director of Asian Honda Motor Co., Ltd.
Director	<b>Satoru Kishi</b>	Advisor of the Board of The Bank of Tokyo-Mitsubishi UFJ, Ltd.
Director	<b>Kensaku Hogen</b>	
Director and Advisor	<b>Hiroyuki Yoshino</b>	
Director	<b>Fumihiko Ike</b>	Chief Operating Officer for Business Management Operations

(Note) Mr. Satoru Kishi and Mr. Kensaku Hogen satisfy the required conditions for outside directors provided for in Article 2, Item 15 of the Company Law.

### Corporate Auditors

	<Name>	<Area of Responsibility or Principal Occupations>
Corporate Auditor (Full-time)	<b>Hiroshi Okubo</b>	
Corporate Auditor (Full-time)	<b>Koji Miyajima</b>	
Corporate Auditor (Full-time)	<b>Shinichi Sakamoto</b>	
Corporate Auditor	<b>Koukei Higuchi</b>	Advisor of the Board of Tokio Marine & Nichido Fire Insurance Co., Ltd.
Corporate Auditor	<b>Kuniyasu Yamada</b>	President of M·U·TRUST·APPLE PLANNING COMPANY,LTD.
Corporate Auditor	<b>Fumihiko Saito</b>	Representative of Saito Law Office

(Note) Corporate Auditors Mr. Koukei Higuchi, Mr. Kuniyasu Yamada and Mr. Fumihiko Saito are outside corporate auditors as provided in Article 2, Item 16 of the Company Law.

## Board of Directors, Corporate Auditors and Operating Officers

### Operating Officers

	<Name>	<Principal Occupations>
Managing Officer	<b>Yasuo Ikenoya</b>	Deputy Chief Operating Officer for Regional Operations (China)
Managing Officer	<b>Takanobu Ito</b>	General Manager of Suzuka Factory of Production Operations
Managing Officer	<b>Masaaki Kato</b>	Executive Vice President and Director of Honda Motor Europe Limited President and Director of Honda of the U.K. Manufacturing Ltd.
Managing Officer	<b>Akio Hamada</b>	President and Director of Honda of America Mfg., Inc.
Managing Officer	<b>Teruo Kowashi</b>	General Manager of Saitama Factory of Production Operations
Operating Officer	<b>Takashi Yamamoto</b>	President and Director of Honda Manufacturing of Alabama, LLC
Operating Officer	<b>Suguru Kanazawa</b>	Executive Vice President and Director of Honda R&D Co., Ltd. President and Director of Honda Racing Corporation
Operating Officer	<b>Manabu Nishimae</b>	Deputy Chief Operating Officer for Regional Sales Operations (Japan) General Manager of Automobile Sales Operations in Regional Sales Operations (Japan) General Manager of Aftermarket Operations in Regional Sales Operations (Japan)
Operating Officer	<b>Masaya Yamashita</b>	General Manager of Kumamoto Factory of Production Operations
Operating Officer	<b>Hiroshi Kobayashi</b>	President and Director of Honda Canada Inc.
Operating Officer	<b>Hiroshi Oshima</b>	Corporate Communications, Motor Sports General Manager of Corporate Communications Division in Business Support Operations
Operating Officer	<b>Sho Minekawa</b>	President of Guangzhou Honda Automobile Co., Ltd.
Operating Officer	<b>Tsutomu Saka</b>	General Manager of Hamamatsu Factory of Production Operations
Operating Officer	<b>Hidenobu Iwata</b>	President and Director of Honda Engineering Co., Ltd.
Operating Officer	<b>Motohide Sudo</b>	Executive Vice President and Director of Asian Honda Motor Co., Ltd.
Operating Officer	<b>Gen Tsujii</b>	Production for Production Operations General Manager of Automobile Production Planning Office in Production Operations
Operating Officer	<b>Koichi Fukuo</b>	Quality, Certification & Regulation Compliance
Operating Officer	<b>Hiroshi Soda</b>	Executive Vice President and Director of Honda North America, Inc.
Operating Officer	<b>Takuji Yamada</b>	President and Director of Honda Motor Europe (North) GmbH
Operating Officer	<b>Hideki Okada</b>	General Manager of Accounting Division in Business Management Operations
Operating Officer	<b>Masahiro Takedagawa</b>	President and Director of Honda Siel Cars India Limited
Operating Officer	<b>Yoichi Hojo</b>	General Manager of Automobile Purchasing Division 2 in Purchasing Operations
Operating Officer	<b>Tsuneo Tanai</b>	Executive Vice President and Director of Honda of America Mfg., Inc.
Operating Officer	<b>Yoshiyuki Matsumoto</b>	Automobile Products for Automobile Operations
Operating Officer	<b>Eiji Okawara</b>	Production in China for Production Operations

(Note) The Company has introduced an operating officer system to facilitate transfer of authority to regions and local workplaces and effectively separate the supervisory and executive roles, while also making the Board of Directors more versatile.

As of June 23, 2006