

Corporate Information

Company name	Honda Motor Co., Ltd.
Established	September 24, 1948
Lines of Business	Motorcycles, Automobiles, Financial Services and Power Products and Others
Head Office	1-1, 2-chome, Minami-Aoyama, Minato-ku, Tokyo, Japan

Principal Subsidiaries

Region	Country of Incorporation	Company	Percentage Ownership and Voting Interest	Main Lines of Business	
				Segment	Function
Japan	Saitama	Honda R&D Co., Ltd.	100.0	Motorcycle Business, Automobile Business Power Product & Other Businesses	R&D
	Tochigi	Honda Engineering Co., Ltd.	100.0	Motorcycle Business, Automobile Business Power Product & Other Businesses	Manufacturing and Sales of equipment and development of production technology
	Shizuoka	Yutaka Giken Co., Ltd.	69.7	Motorcycle Business, Automobile Business Power Product & Other Businesses	Manufacturing
	Saitama	Honda Foundry Co., Ltd.	82.1	Motorcycle Business, Automobile Business Power Product & Other Businesses	Manufacturing
	Miyazaki	Honda Lock Mfg. Co., Ltd.	100.0	Motorcycle Business, Automobile Business Power Product & Other Businesses	Manufacturing
	Nagano	Asama Giken Co., Ltd.	77.5	Motorcycle Business, Automobile Business Power Product & Other Businesses	Manufacturing
	Tokyo	Honda Motorcycle Japan Co., Ltd.	100.0	Motorcycle Business	Sales
	Tokyo	Honda Finance Co., Ltd.	100.0	Financial Services Business	Finance
	Mie	Suzuka Circuitland Co., Ltd.	86.2	Power Product & Other Businesses	Others (Leisure)
Tokyo	Honda Trading Corporation	100.0	Motorcycle Business, Automobile Business Power Product & Other Businesses	Others (Trading)	
North America	U.S.A.	American Honda Motor Co., Inc.	100.0	Motorcycle Business, Automobile Business Power Product & Other Businesses	Sales
		Honda North America, Inc.	100.0	Motorcycle Business, Automobile Business Financial Services Business, Power Product & Other Businesses	Coordination of operation of subsidiaries
		Honda of America Mfg., Inc.	100.0	Motorcycle Business, Automobile Business	Manufacturing
		American Honda Finance Corporation	100.0	Financial Services Business	Finance
		Honda Manufacturing of Alabama, LLC	100.0	Automobile Business	Manufacturing
		Honda Transmission Mfg. of America, Inc.	100.0	Automobile Business	Manufacturing
		Celina Aluminum Precision Technology Inc.	100.0	Automobile Business	Manufacturing
		Honda Power Equipment Mfg., Inc.	100.0	Automobile Business, Power Product & Other Businesses	Manufacturing
		Honda R&D Americas, Inc.	100.0	Motorcycle Business, Automobile Business Power Product & Other Businesses	R&D
		Cardington Yutaka Technologies Inc.	100.0	Motorcycle Business, Automobile Business	Manufacturing
	Honda of South Carolina Mfg., Inc.	100.0	Motorcycle Business	Manufacturing	
	Honda Trading America Corporation	100.0	Motorcycle Business, Automobile Business Power Product & Other Businesses	Others (Trading)	
		Honda Engineering North America, Inc.	100.0	Motorcycle Business, Automobile Business Power Product & Other Businesses	Manufacturing and Sales of equipment and development of production technology
Canada	Honda Canada Inc.	100.0	Motorcycle Business, Automobile Business Power Product & Other Businesses	Manufacturing and Sales	
	Honda Canada Finance Inc.	100.0	Financial Services Business	Finance	
Mexico	Honda de Mexico, S.A. de C.V.	100.0	Motorcycle Business, Automobile Business Power Product & Other Businesses	Manufacturing and Sales	
Europe	Belgium	Honda Europe NV	100.0	Motorcycle Business, Automobile Business Power Product & Other Businesses	Sales
		Honda Motor Europe Limited	100.0	Motorcycle Business, Automobile Business Financial Services Business, Power Product & Other Businesses	Coordination of operation of subsidiaries and Sales
	U.K.	Honda of the U.K. Manufacturing Ltd.	100.0	Automobile Business	Manufacturing
		Honda Finance Europe plc	100.0	Financial Services Business	Finance
		Honda Motor Europe (South) S.A.	100.0	Motorcycle Business, Automobile Business	Sales
	France	Honda Europe Power Equipment, S.A.	100.0	Power Product & Other Businesses	Manufacturing
		Honda Motor Europe (North) GmbH	100.0	Motorcycle Business, Automobile Business Power Product & Other Businesses	Sales
	Germany	Honda Bank GmbH	100.0	Financial Services Business	Finance
		Honda R&D Europe (Deutschland) GmbH	100.0	Motorcycle Business, Automobile Business	R&D
		Honda Italia Industriale S.p.A.	100.0	Motorcycle Business, Power Product & Other Businesses	Manufacturing and Sales
Italy	Montesa Honda S.A.	88.1	Motorcycle Business	Manufacturing and Sales	
Asia	China	Honda Motor (China) Investment Corporation, Limited	100.0	Motorcycle Business, Automobile Business Power Product & Other Businesses	Holding company
		Honda Automobile (China) Co., Ltd.	65.0	Automobile Business	Manufacturing
	India	Honda Motorcycle and Scooter India Private Limited	100.0	Motorcycle Business	Manufacturing and Sales
		Honda Siel Cars India Limited	99.9	Automobile Business	Manufacturing and Sales
	Indonesia	P.T. Honda Precision Parts Manufacturing	100.0	Automobile Business	Manufacturing
		P.T. Honda Prospect Motor	51.0	Automobile Business	Manufacturing and Sales
	Malaysia	Honda Malaysia SDN. BHD.	51.0	Automobile Business	Manufacturing and Sales
	Pakistan	Honda Atlas Cars (Pakistan) Limited	51.0	Automobile Business	Manufacturing and Sales
	Philippines	Honda Philippines, Inc.	99.6	Motorcycle Business, Power Product & Other Businesses	Manufacturing and Sales
		Honda Cars Philippines, Inc.	54.2	Automobile Business	Manufacturing and Sales
	Taiwan	Honda Taiwan Co., Ltd.	100.0	Automobile Business	Manufacturing and Sales

Region	Country of Incorporation	Company	Percentage Ownership and Voting Interest	Main Lines of Business	
				Segment	Function
Asia	Thailand	Asian Honda Motor Co., Ltd.	100.0	Motorcycle Business, Automobile Business	Coordination of operation of subsidiaries and Sales
		Honda Leasing (Thailand) Company Limited	100.0	Financial Services Business	Finance
		Honda Automobile (Thailand) Co., Ltd.	91.4	Automobile Business	Manufacturing and Sales
		Thai Honda Manufacturing Co., Ltd.	60.0	Motorcycle Business, Power Product & Other Businesses	Manufacturing
	Vietnam	Honda Vietnam Co., Ltd.	70.0	Motorcycle Business	Manufacturing and Sales
Others	Brazil	Honda South America Ltda.	100.0	Motorcycle Business, Automobile Business	Coordination of operation of subsidiaries and Holding company
		Honda Automoveis do Brasil Ltda.	100.0	Automobile Business	Manufacturing and Sales
		Moto Honda da Amazonia Ltda.	100.0	Motorcycle Business, Power Product & Other Businesses	Manufacturing and Sales
		Honda Componentes da Amazonia Ltda.	100.0	Motorcycle Business	Manufacturing
	Turkey	Honda Turkiye A.S.	100.0	Motorcycle Business, Automobile Business	Manufacturing and Sales
	Australia	Honda Australia Pty. Ltd.	100.0	Automobile Business	Sales
	New Zealand	Honda New Zealand Limited	100.0	Automobile Business	Sales

Note: Percentage Ownership and Voting Interest include ownership through subsidiaries.

Number of Employees

Total	Motorcycle Business	Automobile Business	Financial Services Business	Power Product and Other Businesses
137,827	27,991	99,525	1,787	8,524

Note: The above refers to full-time employees.

Principal Manufacturing Facilities

Region	Location	Start of Operations	Number of Employees	Principal Products Manufactured	
Japan	Sayama, Saitama	Nov. 1964	5,419	Automobiles	
	Hamamatsu, Shizuoka	Apr. 1954	3,444	Motorcycles, power products and transmissions	
	Suzuka, Mie	May 1960	7,095	Automobiles	
	Ohzu-machi, Kikuchi-gun, Kumamoto	Mar. 1976	2,835	Motorcycles, power products and engines	
North America	U.S.A.	Marysville, Ohio	Sep. 1979	7,106	Motorcycles, automobiles and all-terrain vehicles
		Anna, Ohio	Jul. 1985	2,785	Engines
		East Liberty, Ohio	Dec. 1989	2,641	Automobiles
		Lincoln, Alabama	Nov. 2001	4,541	Automobiles
		Swepsonville, North Carolina	Aug. 1984	573	Power products
	Timmonsville, South Carolina	Jul. 1998	1,563	All-terrain vehicles	
Canada	Alliston, Ontario	Nov. 1986	4,616	Automobiles	
Mexico	El Salto	Mar. 1988	1,331	Motorcycles and automobiles	
Europe	U.K.	Swindon, Wiltshire	Jul. 1989	3,955	Automobiles and engines
	France	Ormes	Jan. 1985	181	Power products
	Italy	Atessa	Apr. 1977	694	Motorcycles, power products and engines
	Spain	Barcelona	May 1980	285	Motorcycles
Asia	India	Greater Noida	Dec. 1997	962	Automobiles
		Gurgaon	May 2001	2,365	Motorcycles
	Indonesia	Karawang	Feb. 2003	1,029	Automobiles
	Malaysia	Alor Gajah	Jan. 2003	1,020	Automobiles
	Pakistan	Lahore	Oct. 1993	386	Automobiles
	Philippines	Manila	May 1973	526	Motorcycles and power products
		Laguna	Mar. 1992	666	Automobiles
	Taiwan	Pingtung	Jan. 2003	793	Automobiles
	Thailand	Ayutthaya	Jan. 1993	2,151	Automobiles
		Bangkok	Apr. 1965	2,537	Motorcycles and power products
	Vietnam	Vinhphuc	Dec. 1997	894	Motorcycles
Others	Brazil	Sumare	Sep. 1997	1,297	Automobiles
		Manaus	Jan. 1977	5,678	Motorcycles and power products
	Turkey	Gebze	Dec. 1997	485	Automobiles