



BOARD OF DIRECTORS AND CORPORATE AUDITORS

Representative Directors

<i>(front row)</i>		<i>President and Chief Executive Officer</i> Takeo Fukui	<i>Executive Vice President</i> Koichi Amemiya		
<i>(back row)</i>	<i>Senior Managing Director</i> Satoshi Aoki	<i>Senior Managing Director</i> Minoru Harada	<i>Senior Managing Director</i> Michiyoshi Hagino	<i>Senior Managing Director</i> Motoatsu Shiraishi	<i>Senior Managing Director</i> Satoshi Dobashi

President and Chief Executive Officer	Takeo Fukui	
Executive Vice President	Koichi Amemiya	President and Director of Honda North America, Inc.
Senior Managing Director	Michiyoshi Hagino	General Supervisor, Purchasing Policy
Senior Managing Director	Minoru Harada	Chief Operating Officer for Motorcycle Operations
Senior Managing Director	Motoatsu Shiraishi	Chief Operating Officer for Production Operations Risk Management Officer General Supervisor, Information Systems General Supervisor, Production
Senior Managing Director	Satoshi Aoki	Chief Operating Officer for Business Management Operations Compliance Officer
Senior Managing Director	Satoshi Dobashi	Chief Operating Officer for Regional Sales Operations (Japan) Chief Officer of Driving Safety Promotion Center in Regional Sales Operations (Japan) Government & Industrial Affairs

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Managing Director	Atsuyoshi Hyogo	Chief Operating Officer for Regional Operations (China) President of Honda Motor (China) Investment Co., Ltd.
Managing Director	Satoshi Toshida	Chief Operating Officer for Regional Operations (Asia & Oceania) President and Director of Asian Honda Motor Co., Ltd. President and Director of Honda Leasing (Thailand) Co., Ltd.
Managing Director	Koki Hirashima	President and Director of Honda of America Mfg., Inc.
Managing Director	Koichi Kondo	Chief Operating Officer for Regional Operations (North America) President and Director of American Honda Motor Co., Inc.
Managing Director	Yasuo Ikenoya	Deputy Chief Operating Officer for Regional Operations (China)
Managing Director	Toru Onda	Chief Operating Officer for Purchasing Operations
Managing Director	Akira Takano	Chief Operating Officer for Customer Service Operations
Managing Director	Takanobu Ito	General Supervisor, Motor Sports President and Director of Honda R&D Co., Ltd.
Managing Director	Mikio Yoshimi	Chief Operating Officer for Business Support Operations
Managing Director	Shigeru Takagi	Chief Operating Officer for Regional Operations (Europe) President and Director of Honda Motor Europe Ltd.
Managing Director	Hiroshi Kuroda	Chief Operating Officer for Automobile Operations
Director	Satoru Kishi	Adviser of the Board of The Bank of Tokyo-Mitsubishi, Ltd.
Director and Advisor	Hiroyuki Yoshino	
Director	Masaaki Kato	President and Director of Honda Manufacturing of Alabama, L.L.C.
Director	Akio Hamada	President and Director of Honda Engineering Co., Ltd.
Director	Teruo Kowashi	Automobile Production for Production Operations
Director	Tetsuo Iwamura	Chief Operating Officer for Regional Operations (South America) President and Director of Honda South America Ltda. President and Director of Moto Honda da Amazonia Ltda. President and Director of Honda Automoveis do Brasil Ltda.
Director	Takashi Yamamoto	Quality, Certification & Regulation Compliance
Director	Masaru Takabayashi	General Manager of IT Division
Director	Tatsuhiko Oyama	Chief Operating Officer for Parts Operations
Director	Suguru Kanazawa	Senior Managing Director of Honda R&D Co., Ltd. President and Director of Honda Racing Corporation
Director	Manabu Nishimae	Deputy Chief Operating Officer for Regional Sales Operations (Japan) General Manager of Automobile Sales Operations for Regional Sales Operations (Japan)
Director	Fumihiko Ike	Chief Operating Officer for Power Products Operations
Director	Masaya Yamashita	General Manager of Automobile Purchasing Division 1 in Purchasing Operations
Director	Hiroshi Kobayashi	President and Director of Honda Canada Inc.
Director	Kazuo Sagawa	General Manager of Saitama Factory of Production Operations
Director	Kazuto Iiyama	Executive Vice President and Director of Honda Motor Europe Ltd. President and Director of Honda of the U.K. Manufacturing Ltd.
Director	Hiroshi Oshima	Corporate Communications, Motor Sports General Manager of Corporate Communications Division in Business Support Operations
Director	Sho Minekawa	President of Guangzhou Honda Automobile Co., Ltd.

(Note) Mr. Satoru Kishi is an outside director, as set forth in Article 188, Paragraph 2, Item 7-2 of the Japanese Commercial Code.

Corporate Auditor (full-time)	Hiroshi Okubo	
Corporate Auditor (full-time)	Koji Miyajima	
Corporate Auditor	Koukei Higuchi	Advisor of the Tokio Marine and Fire Insurance Co., Ltd.
Corporate Auditor	Kuniyasu Yamada	President of MTB Apple Planning Co., Ltd.
Corporate Auditor	Fumihiko Saito	Attorney-at-law of Haarmann Hemmelrath Saito Law Office

(Note) Corporate Auditors Mr. Koukei Higuchi, Mr. Kuniyasu Yamada and Mr. Fumihiko Saito are outside corporate auditors as provided in Article 18, Section 1, of the Law for Special Exceptions to the Japanese Commercial Code Concerning Audits, etc., of Kabushiki Kaisha.