

CORPORATE INFORMATION

Honda Motor Co., Ltd.

Established

September 24, 1948

Principal Lines of Business

Manufacture, sale, lease and repair of motorcycles, automobiles and power products

Head Office

1-1, 2-chome, Minami-Aoyama, Minato-ku, Tokyo 107-8556, Japan

PRINCIPAL SUBSIDIARIES (Percentage owned by the Honda Group)

As of March 31, 2003

JAPAN

Honda R&D Co., Ltd. (100%)
Saitama
Technical research and development work for Honda products

Honda Engineering Co., Ltd. (100%)
Saitama
Manufacture and sale of machine tools, equipment and production techniques including plant layout

Yutaka Giken Co., Ltd. (69.7%)
Shizuoka
Manufacture of parts for Honda products

Honda Foundry Co., Ltd. (82.1%)
Saitama
Manufacture of parts for Honda products

Honda Lock Mfg. Co., Ltd. (100%)
Miyazaki
Manufacture of parts for Honda products

Asama Giken Co., Ltd. (77.5%)
Nagano
Manufacture of parts for Honda products

Honda Finance Co., Ltd. (100%)
Tokyo
Financing for the sale and leasing of Honda Products

Suzuka Circuitland Co., Ltd. (86.0%)
Mie
Rental of a racing circuit

Honda Trading Corp. (100%)
Tokyo
Import and export of parts for Honda products

Honda Sogo Tatemono Co., Ltd. (70.0%)
Tokyo
Lease of buildings

NORTH AMERICA

American Honda Motor Co., Inc. (100%)
U.S.A.
Distribution of Honda products

Honda North America, Inc. (100%)
U.S.A.
Coordination of operations

Honda of America Mfg., Inc. (100%)
U.S.A.
Manufacture of Honda products

American Honda Finance Corporation (100%)
U.S.A.
Financing for the sale and leasing of Honda products

Honda Manufacturing of Alabama, LLC (100%)
U.S.A.
Manufacture of Honda products

Honda Transmission Manufacturing of America, Inc. (100%)
U.S.A.
Manufacture of parts for Honda products

Celina Aluminum Precision Technology Inc. (100%)
U.S.A.
Manufacture of parts for Honda products

Honda Power Equipment Manufacturing, Inc. (100%)
U.S.A.
Manufacture of Honda parts and products

Honda R&D Americas, Inc. (100%)
U.S.A.
Technical research and development work for Honda products

Cardington Yutaka Technologies Inc. (100%)
U.S.A.
Manufacture of Honda parts and products

Honda of South Carolina Manufacturing, Inc. (100%)
U.S.A.
Manufacture of Honda products

Honda Trading America Corp. (100%)
U.S.A.
Import and export of parts for Honda products

Honda Engineering North America, Inc. (100%)
U.S.A.
Manufacture and sale of machine tools, equipment and production techniques, including plant layout

Honda Canada Inc. (100%)
Canada
Manufacture and distribution of Honda products

Honda Canada Finance, Inc. (100%)
Canada
Financing for the sale and leasing of Honda products

Honda de Mexico, S.A. de C.V. (100%)
Mexico
Manufacture and distribution of Honda parts and products

EUROPE

Honda Europe N.V. (100%)
Belgium
Distribution of Honda parts and products

Honda Motor Europe Ltd. (100%)
U.K.
Coordination of operations
Distribution of Honda products

Honda of the U.K. Manufacturing Ltd. (100%)
U.K.
Manufacture of Honda products

Honda Finance Europe plc. (100%)
U.K.
Financing for the sale of Honda products

Honda Motor Europe (South) S.A. (100%)
France
Distribution of Honda products

Honda Europe Power Equipment S.A. (100%)
France
Manufacture and distribution of Honda products

Honda Motor Europe (North) G.m.b.H. (100%)
Germany
Distribution of Honda products

Honda Bank G.m.b.H. (100%)
Germany
Financing for the sale of Honda products

Honda R&D Europe (Deutschland) G.m.b.H. (100%)
Germany
Technical research and development work for Honda products

Honda Italia Industriale S.p.A. (100%)
Italy
Manufacture and distribution of Honda products

Montesa Honda S.A. (88.1%)
Spain
Manufacture and distribution of Honda products

ASIA AND OTHER AREAS

Honda Motorcycle and Scooter India (Private) Limited (100%)

India
Manufacture and distribution of Honda products

Honda Siel Cars India Ltd. (99.0%)

India
Manufacture and distribution of Honda products

P.T.Honda Prospect Motor (51.0%)

Indonesia
Manufacture and distribution of Honda products

Honda Malaysia Sdn. Bhd. (51.0%)

Malaysia
Manufacture and distribution of Honda products

Honda Atlas Cars (Pakistan) Ltd. (51.0%)

Pakistan
Manufacture and distribution of Honda products

Honda Philippines, Inc. (99.6%)

Philippines
Manufacture and distribution of Honda products

Honda Cars Philippines, Inc. (54.2%)

Philippines
Manufacture and distribution of Honda products

Honda Taiwan Co., Ltd. (100%)

Taiwan
Manufacture and distribution of Honda products

Asian Honda Motor Co., Ltd. (100%)

Thailand
Distribution of Honda products

Honda Automobile (Thailand) Co., Ltd. (91.4%)

Thailand
Manufacture and distribution of Honda products

Thai Honda Manufacturing Co., Ltd. (60%)

Thailand
Manufacture of Honda products

Honda Vietnam Co., Ltd. (70%)

Vietnam
Manufacture and distribution of Honda products

Honda South America Ltda. (100%)

Brazil
Coordination of operations
Holding Company

Honda Automoveis do Brasil Ltda. (100%)

Brazil
Manufacture and distribution of Honda products

Moto Honda da Amazonia Ltda. (100%)

Brazil
Manufacture and distribution of Honda products

Honda Componentes da Amazonia Ltda. (100%)

Brazil
Manufacture of parts for Honda products

Honda Turkiye A.S. (100%)

Turkey
Manufacture and distribution of Honda products

Honda Australia Pty., Ltd. (100%)

Australia
Distribution of Honda products

Honda New Zealand Ltd. (100%)

New Zealand
Distribution of Honda products

PRINCIPAL MANUFACTURING FACILITIES

As of March 31, 2003

	Location	Start of operations	Number of employees	Principal products manufactured
Japan	Sayama, Saitama	Nov. 1964	5,420	Automobiles
	Takanezawa, Tochigi	May. 1990	905	Automobiles
	Hamamatsu, Shizuoka	Apr. 1954	3,629	Motorcycles, power products and transmissions
	Suzuka, Mie	May. 1960	7,658	Automobiles
	Ohzu, Kumamoto	Mar. 1976	2,813	Motorcycles, power products and engines
U.S.A.	Marysville, Ohio	Sep. 1979	7,965	Motorcycles, automobiles and all-terrain vehicles
	Anna, Ohio	Jul. 1985	2,767	Engines
	East Liberty, Ohio	Dec. 1989	2,535	Automobiles
	Lincoln, Alabama	Nov. 2001	2,513	Automobiles
	Sweptonville, North Carolina	Aug. 1984	389	Power products
	Timmonsville, South Carolina	Jul. 1998	1,525	All-terrain vehicles
Canada	Alliston, Ontario	Nov. 1986	4,266	Automobiles
Mexico	El Salto	Mar. 1988	1,487	Motorcycles and automobiles
U.K.	Swindon	Jul. 1989	4,245	Automobiles and engines
France	Ormes	Jan. 1985	185	Power products
Italy	Atessa	Apr. 1977	652	Motorcycles, power products and engines
Spain	Barcelona	May. 1980	287	Motorcycles
India	Greater Noida, Uttar Pradesh	Dec. 1997	790	Automobiles
Indonesia	Karawang	Feb. 2003	630	Automobiles
Malaysia	Melaka	Jan. 2003	581	Automobiles
Pakistan	Lahore	Oct. 1993	310	Automobiles
Philippines	Manila	May. 1973	521	Motorcycles and power products
Taiwan	Pingtung	Jan. 2003	530	Automobiles
Thailand	Ayutthaya	Jan. 1993	1,618	Automobiles
	Bangkok	Apr. 1965	2,391	Motorcycles and power products
Vietnam	Vinhphuc	Dec. 1997	826	Motorcycles
Brazil	Sumare	Sep. 1997	759	Automobiles
	Manaus	Jan. 1977	4,693	Motorcycles and power products
Turkey	Gebze	Dec. 1997	420	Automobiles