

## HONDA MOTOR CO., LTD.

**Established**

September 24, 1948

**Principal Lines of Business**

Manufacture, sale, lease and repair of motorcycles, automobiles and power products

**Head Office**

1-1, 2-chome, Minami-Aoyama,  
Minato-ku, Tokyo 107-8556, Japan

**Saitama Factory**

Sayama Plant: Sayama, Saitama  
Wako Plant: Wako, Saitama

**Tochigi Factory**

Mohka Plant: Mohka, Tochigi  
Takanezawa Plant: Takanezawa-cho,  
Tochigi

**Hamamatsu Factory** Hamamatsu,  
Shizuoka

**Suzuka Factory** Suzuka, Mie

**Kumamoto Factory** Ohzu-machi,  
Kumamoto

**Parts Division** Sayama, Saitama

## PRINCIPAL SUBSIDIARIES (Percentage owned by the Honda Group)

## J A P A N

**Honda R&D Co., Ltd.** (100%) Saitama and Tochigi  
Technical research and development work to supply blueprints to Honda Motor Co., Ltd.

**Honda Engineering Co., Ltd.** (100%) Saitama  
Manufacture and sale of machine tools, equipment and production techniques including plant layout

**Yutaka Giken Co., Ltd.** (69.7%) Shizuoka  
Precision stamping of parts for motorcycles, automobiles and power products

**Honda Foundry Co., Ltd.** (82.1%) Saitama  
Manufacture of engine parts for motorcycles, automobiles and power products

**Asamagiken Co., Ltd.** (77.5%) Nagano  
Casting and manufacture of precision parts for Honda products

**Honda Lock Mfg. Co., Ltd.** (100%) Miyazaki  
Manufacture of keys and locks for motorcycles, automobiles and power products

**Honda Access Sales Corp.** (100%) Tokyo  
Sale of Honda special accessories for automobiles

**Honda Finance Co., Ltd. and its subsidiary** (100%) Tokyo  
Financing for the sale of Honda products and leasing of machinery and equipment

**Suzuka Circuitland Co., Ltd.** (85.4%) Mie and Tokyo  
Operation of amusement parks and a racing circuit

**Honda Trading Corp.** (87.6%) Tokyo  
Import, export and marketing operations

**Honda Sogo Tatemono Co., Ltd.** (70%) Tokyo  
Administration and lease of real estate

**Honda Verno Shin Tokyo Co., Ltd.** (100%) Tokyo **and 113 other sales companies**  
Distribution and sale of Honda products

## N O R T H A M E R I C A

**American Honda Motor Co., Inc. and its seven subsidiaries** (100%) U.S.A.  
Import, manufacture and distribution of Honda products and precision parts

**Honda North America, Inc.** (100%) U.S.A.  
Coordination of operations of subsidiaries in North America

**Honda of America Mfg., Inc. and its subsidiary** (100%) U.S.A.  
Manufacture of motorcycles, automobiles and all-terrain vehicles

**Honda R&D Americas, Inc.** (100%) U.S.A.  
Research and development work in North America in collaboration with Honda R&D Co., Ltd.

**Honda Engineering North America, Inc.** (100%) U.S.A.  
Manufacture and sale of machine tools, equipment and production techniques, including plant layout

**American Honda Finance Corporation and its 14 subsidiaries** (100%) U.S.A.  
Financing for the sale and leasing of Honda products

**Cardington Yutaka Technologies Inc.** (100%) U.S.A.  
Manufacture of precision parts for motorcycles and automobiles

**Celina Aluminum Precision Technology Inc.** (100%) U.S.A.  
Manufacture of precision parts for automobiles

**Honda Trading America Corp. and its six subsidiaries** (100%) U.S.A.  
Import, export and marketing operations

**Honda Canada Inc.** (100%) Canada  
Import and distribution of Honda products and manufacture of automobiles

**Honda Canada Finance, Inc.** (100%) Canada  
Financing for the sale and leasing of Honda products

**Honda de Mexico, S.A. de C.V.** (100%) Mexico  
Import, manufacture and distribution of Honda products and spare parts

## E U R O P E

**Honda Motor Europe Ltd. and its five subsidiaries** (100%) U.K.  
Coordination of operations in Europe and import and distribution of Honda products

**Honda Motor Europe (South) S.A.** (100%) France  
Coordination of regional operations and import and distribution of Honda products

**Honda Motor Europe (North) G.m.b.H.** (100%) Germany  
Coordination of regional operations and import and distribution of Honda products

**Honda of the U.K. Manufacturing Ltd. and its three subsidiaries** (100%) U.K.  
Manufacture of automobiles and engines

**Honda R&D Europe (Deutschland) G.m.b.H.** (100%) Germany  
Research and development work in Europe in collaboration with Honda R&D Co., Ltd.

**Honda Europe N.V. and its four subsidiaries** (100%) Belgium  
Import and distribution of power products and supply of spare parts for Honda products in Europe

**Honda Europe Power Equipment S.A.** (100%) France  
Import, manufacture and distribution of power products

**Honda Italia Industriale S.p.A.** (100%) Italy  
Import, manufacture and distribution of Honda products

**Montesa Honda S.A.** (88.1%) Spain  
Import, manufacture and distribution of motorcycles

**Honda Finance Europe plc. and its two subsidiaries** (100%) U.K.  
Financing for the sale of Honda products

## ASIA AND OTHER AREAS

**Asian Honda Motor Co., Ltd.** (100%) Thailand  
Coordination of operations of subsidiaries in the ASEAN region and import and distribution of Honda products

**Honda Automobile (Thailand) Co., Ltd.** (91.4%) Thailand  
Manufacture and distribution of automobiles

**Thai Honda Manufacturing Co., Ltd.** (60%) Thailand  
Manufacture of motorcycles and power products

**Honda Philippines, Inc.** (99.6%) Philippines  
Import, manufacture and distribution of Honda products

**Honda Cars Philippines, Inc.** (54.2%) Philippines  
Manufacture and distribution of automobiles

**Honda Vietnam Co., Ltd.** (70%) Vietnam  
Manufacture and distribution of motorcycles

**Honda Siel Cars India Ltd.** (99%) India  
Manufacture and distribution of automobiles

**Honda Motorcycle and Scooter India (Private) Limited** (100%) India  
Manufacture and distribution of motorcycles

**Honda Atlas Cars (Pakistan) Ltd.** (51%) Pakistan  
Manufacture and distribution of automobiles

**Honda South America Ltda.** (100%) Brazil  
**and its eight subsidiaries**  
Import, manufacture and distribution of Honda products and precision parts

**Honda Automoveis do Brasil Ltda.** (100%) Brazil  
Import, manufacture and distribution of automobiles

**Honda Australia Pty., Ltd.** (100%) Australia  
**and its two subsidiaries**  
Import, manufacture and distribution of Honda products

**Honda New Zealand Ltd.** (100%) New Zealand  
Import and distribution of Honda products

(As of March 31, 2001)

## PRINCIPAL MANUFACTURING FACILITIES

Location	Start of operations	Number of employees	Principal products manufactured
<b>Wako, Saitama, Japan</b>	May 1953	779	Engines
<b>Sayama, Saitama, Japan</b>	Nov. 1964	5,313	Automobiles
<b>Takanezawa-cho, Tochigi, Japan</b>	May 1990	1,280	Automobiles
<b>Hamamatsu, Shizuoka, Japan</b>	Apr. 1954	3,825	Motorcycles, power products and transmissions
<b>Suzuka, Mie, Japan</b>	May 1960	8,298	Automobiles
<b>Ohzu-machi, Kumamoto, Japan</b>	Mar. 1976	2,855	Motorcycles, power products and engines
<b>Marysville, Ohio, U.S.A.</b>	Sept. 1979	7,546	Motorcycles, automobiles and all-terrain vehicles
<b>Anna, Ohio, U.S.A.</b>	July 1985	2,601	Engines
<b>East Liberty, Ohio, U.S.A.</b>	Dec. 1989	2,586	Automobiles
<b>Swepsonville, North Carolina, U.S.A.</b>	Aug. 1984	341	Power products
<b>Timmons ville, South Carolina, U.S.A.</b>	July 1998	971	All-terrain vehicles
<b>Alliston, Ontario, Canada</b>	Nov. 1986	4,050	Automobiles
<b>El Salto, Mexico</b>	Mar. 1988	1,464	Motorcycles and automobiles
<b>Swindon, Wiltshire, U.K.</b>	July 1989	3,791	Automobiles and engines
<b>Ormes, France</b>	Jan. 1985	171	Power products
<b>Atessa, Italy</b>	Apr. 1977	637	Motorcycles, power products and engines
<b>Barcelona, Spain</b>	May 1980	255	Motorcycles
<b>Gautambudh Nager, India</b>	Dec. 1997	802	Automobiles
<b>Lahore, Pakistan</b>	Oct. 1993	267	Automobiles
<b>Manila, Philippines</b>	May 1973	566	Motorcycles and power products
<b>Ayutthaya, Thailand</b>	Jan. 1993	1,366	Automobiles
<b>Bangkok, Thailand</b>	Apr. 1965	2,372	Motorcycles and power products
<b>Vinhphuc, Vietnam</b>	Dec. 1997	863	Motorcycles
<b>Sumare, Brazil</b>	Sept. 1997	847	Automobiles
<b>Manaus, Brazil</b>	Jan. 1977	3,109	Motorcycles and power products

(As of March 31, 2001)